# **Top Priority Goals 2019-2021**

#### **Priority Goal #1**

### I-74 Bridge ROW & Downtown Land Development Plan

This high priority goal entails the development of a comprehensive property assemblage and land development plan for the property that will be available to the City once the demolition of the existing I-74 River Bridge is completed. The construction of a \$1.2 billion I-74 bridge connecting Illinois and Iowa over the Mississippi has created a unique development opportunity. When the existing bridge is demolished, more than 13 acres of downtown/riverfront property are anticipated to transfer into redevelopment. Additionally, an estimated 11 acres of property may become available because it is currently vacant or underutilized. The City's adopted plans generally recognize the bridge project, but do not offer a specific re-use plan for the I-74 downtown redevelopment area. For that reason, the goal is to develop a comprehensive property assemblage and development plan for the I-74 area in downtown Moline in cooperation with Deere & Co., other property owners, the Illinois Department of Transportation (IDOT), Renew Moline and the community.

#### **Priority Goal #2**

### Neighborhood Stabilization & Revitalization Plan

This goal calls for a comprehensive strategy to stabilize and/or revitalize some of Moline's older neighborhoods that are suffering from sub-standard property maintenance practices. The City will work toward stabilizing and revitalizing those residential neighborhoods that have either decreased property values, deteriorating homes, or increased incidents of crime. The City will positively impact these neighborhoods that are identified with grant funding, increased law enforcement and fire personnel presence, and improved or new neighborhood associations. The City currently has ten neighborhood associations. The City has very active public safety departments that are involved in our neighborhoods. In addition, the City has been very successful in obtaining grant funds through many agencies such as HUD.

#### **Priority Goal #3**

## Repair or Replace a Minimum of Six (6) Miles of City Roadways Each Fiscal Year

This goal calls for the development of a plan to dedicate the financial resources and staff resources necessary to undertake the repair or replacement of a minimum of six (6) miles of municipal streets in each fiscal year. The City of Moline street network includes the equivalent of 351 miles of two-lane pavement. Prior to instituting the 5% Utility Tax in 2011, the Capital Improvement Plan included funding to replace and resurface approximately one mile of pavement annually. This has increased to an average of two miles since 2012, the first full year of receiving Utility Tax revenues. This 175-year replacement cycle is not a sustainable model as more streets will fall into disrepair than are replaced or resurfaced each year. A more realistic target is a 60-year replacement cycle, which equates to performing six miles of street work annually.

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#### **Priority Goal #4**

### Moline Business Park Development Plan

This goal calls for a plan to attract private investment / land development to the Moline Business Park (Airport). To successfully develop the industrial and commercial areas surrounding the QC Airport. TIF #7 was created in June 2011 with the intent to use this economic development resource to stimulate growth. The City installed utilities in 2016 to better prepare the lots for development. The City will work collaboratively with the airport staff and commercial real estate professionals to promote the airport land. The parties will work jointly with each other to determine industries that are best suited to locate to the airport corridor. Growing the Southeast corner of the community into a healthy business park will not only enhance the economy but support and grow our airport asset.

#### **Priority Goal #5**

## **Enhanced Relationships with Existing Businesses in Moline**

Development of a business outreach program in which City representatives and other relevant stakeholders will proactively, systematically and regularly meet with local businesses to foster on-going communication and to ascertain any needs of business in which the City might be able to assist. The City will review existing business development processes and regulations. A healthy business community is beneficial to our community and the best way for the City to support our businesses is by having open lines of communication between City government, business organizations and individual Moline businesses. The City will create systems and procedures to enhance relationships with current and future business owners and representatives. The City wants to be sure that through regular communication, we will be on the front end of providing information to our business owners and to better assure that they will grow and expand in Moline. Procedures will ensure compliance with all ordinances but allow the ease in approval.

#### **Priority Goal #6**

## Review & Evaluate Alternative Municipal Service Delivery Approaches

Review of various Moline municipal services to determine if there are alternative delivery approaches that could be more effective and/or more efficient than are the City's current service delivery models. With nearly 400 plus employees working in dozens of different work areas, the City Administrative staff will work to regularly review service delivery and processes. The reviews will include assuring that City services are done in the most effective, efficient and economical way while still assuring top quality professional services are provided.

#### **Priority Goal #7**

# **Enhance the Relationship between the City of Moline and the Moline Public School District**

Proactively take steps to enhance the working relationship between the Moline-Coal Valley School District and the City of Moline. The City will foster a positive, working relationship between the City and School officials by creating a regular dialogue between employees and elected officials. Fostering positive relationships will benefit both organizations and the community and taxpayers as a whole.